



USAID Nove Pravosuddya Justice Sector Reform Program

Request for Applications (RFA) № 11-NJ-07-2020

Analysis of the effectiveness of using the citizen report cards (CRC) methodology in the courts of Ukraine

Issuance Date: July 8, 2020

Dear Applicant:

USAID Nove Pravosuddya Justice Sector Reform Program, implemented by Chemonics International, is seeking grant applications to support activities in analyzing the effectiveness of the citizen report cards (CRC) methodology in the courts of Ukraine, which is designed to assess the work of courts by citizens in order to improve the efficiency of court procedures and the quality of service.

The grants will be awarded and implemented in accordance with USAID and US Government regulations governing grants under contracts and USAID Nove Pravosuddya Justice Sector Reform Program's internal grant management policies.

The purpose of this grant program is to support the well-established cooperation of courts with civil society organizations aimed at improving the quality of judicial services and strengthening the public trust in the judiciary. Recipients of grants under this grant program will be Ukrainian non-government organizations (NGOs) capable of analyzing the recommendations provided to courts based on the results of the citizens report cards (CRC) surveys in 2019.

USAID Nove Pravosuddya Justice Sector Reform Program anticipates awarding up to three grants. It is anticipated that each grant award may range between 100 thousand UAH and 150 thousand UAH, but the final amount will be dependent upon grant activities and final negotiation and may be lower or higher than that range.

The project activities funded by the grant should tentatively start on September 16, 2020 and cannot exceed four months. The applications must be submitted no later than August 10, 2020, by 6:00 p.m., local time.

Project and Chemonics employees may not ask for, and applicants are prohibited from offering, any money, fee, commission, credit, gift, gratuity, thing of value, or compensation to obtain or reward improper favorable treatment regarding this solicitation. Any improper request from a project employee should be reported to the chief of party or BusinessConduct@chemonics.com.

Annexes included with this Request for Applications:

- **Annex A** - Grant Application Template
 - A.1 – Instruction

- A.2 – Grant Application Form
- A.3 – Implementation Plan Timeline
- **Annex B** – Grant Application Budget Form
- **Annex C** – Applicant Self-Assessment Form
- **Annex D** – Required Certifications
 - *Certification of “Representation by Organization Regarding a Delinquent Tax Liability or a Felony Criminal Conviction”*
 - *Prohibition on Providing Federal Assistance to Entities that Require Certain Internal Confidentiality Agreements – Representation*
 - *Certification Regarding Terrorist Financing*
 - *Certification of Recipient*
- **Annex E** – Mandatory and Required as Applicable Standard Provisions:
 - Standard Provisions for U.S. and Non-U.S. Nongovernmental organizations receiving a fixed amount award can be accessed through the following URL:
<http://www.usaid.gov/sites/default/files/documents/1868/303mat.pdf>
- **Annex F**: List of courts in which CRC surveys were conducted in 2019.

SECTION I. PROGRAM DESCRIPTION

IA. OBJECTIVE

USAID's New Justice Program offers up to 3 grants to Ukrainian non-governmental organizations (NGOs) capable of analyzing, in cooperation with courts and the State Judicial Administration of Ukraine (SJA), the implementation of recommendations provided to courts in 2019 based on the results of CRC surveys on the level of citizens' satisfaction with the quality of courts operation.

The CRC methodology is part of the **Court Performance Evaluation System (CPES)** developed with the support of the USAID Fair Justice Project (the predecessor of the USAID New Justice Program) in cooperation with the Council of Judges of Ukraine and the State Judicial Administration of Ukraine.

On April 2, 2015, the Council of Judges of Ukraine by its decision №28 approved CPES and recommended conducting a survey of court visitors every three years, including the CRC surveys. This decision of the Council of Judges of Ukraine is available at: <http://court.gov.ua/rsu/rishennya/risksjdfh>. The Guidelines on CPES application can be found at: <http://rsu.gov.ua/uploads/article/cpeguidelines2016web-60a66d2465.pdf>.

The CRC methodology provides for evaluating the work of the court by participants in court proceedings through their perception of the quality of its services, as well as its operation in general, which, in its turn, is a component of the public trust and confidence in courts. Apart from the function of evaluating the work of the court, the CRC methodology provides for the development of recommendations based on the submitted comments/remarks, aimed at improving the organization of work in the court. As these recommendations are developed based on the feedback from the participants in court proceedings, further implementation of such recommendations will help increase the level of citizens satisfaction with the work of courts.

The purpose of this grant program is to develop well-established cooperation between courts and civil society organizations, aimed at improving the quality of court services, increasing access to justice for all citizens, including vulnerable groups, and strengthening the citizens' trust in the judiciary.

IB. BACKGROUND

New Justice is a four year and four-month program that is designed to support the judiciary, government, parliament, Bar, law schools, civil society, media, and citizens to create the conditions for an independent, accountable, transparent, and effective justice system that upholds the rule of law and to fight corruption in Ukraine. In achieving this overarching goal, New Justice focuses on the following five key objectives:

- Objective 1: Judicial Independence and Self-Governance Strengthened;
- Objective 2: Accountability and Transparency of the Judiciary to Citizens and the Rule of Law Increased;
- Objective 3: Administration of Justice Enhanced;
- Objective 4: Quality of Legal Education Strengthened; and
- Objective 5: Access to Justice Expanded and Human Rights Protected

The USAID New Justice Program activities are based on the accomplishments of the prior USAID Ukraine projects, namely Rule of Law Project and Fair Justice Project, and builds upon these projects' achievements to maintain close cooperation with the Ukrainian government and non-government counterparts, USAID and US Government projects, and other international donor projects in Ukraine.

One of the key objectives of the USAID New Justice Program is increasing transparency of the judiciary. The Program activities in this area, among other things, promote the increase of accountability of the judiciary to society and citizens. Monitoring courts performance through citizen report cards surveys of court visitors and using the results of these surveys to develop specific recommendations to courts on how to improve their operations has become in recent years an important factor in restoring trust in the judiciary in recent years.

IC. DETAILED PROGRAM DESCRIPTION

IC.1. OBJECTIVES OF THE GRANT PROGRAM

The citizen report cards surveys of court visitors enable the courts to find out what exactly, in the opinion of the trial participants, is necessary to do in order to increase citizens' satisfaction with court performance in such aspects as *court accessibility, convenience and comfort of court facilities, timeliness of case hearing, information completeness and comprehensiveness, clarity of the court decision for people without legal education, activities of judges and court staff*. On the other hand, through participation in the citizen report cards surveys, the citizens have the opportunity to directly participate in the process of improving the court performance, and, consequently, in reforming the judicial system at the local level. It should also be noted that the application of citizen report cards at courts facilitates the establishment of a sustainable and formal interaction between the civil society and the judiciary, since the implementation of the recommendations based on the citizen report cards survey results becomes the most effective in cooperation with the non-governmental organization that conducted the survey.

In 2019, eleven non-governmental organizations, with the support of the USAID New Justice Program, conducted CRC surveys in 609 courts in 23 oblasts of Ukraine and the city of Kyiv.

The list of oblasts and courts covered by this initiative is given in Annex F. Based on the results of the surveys, non-governmental organizations developed and submitted to each court on average 5-7 recommendations for improving court operation.

Grants received under this Grant Program are aimed at analyzing the implementation of recommendations provided by NGOs to courts on improving their operation, as well at assessing the effectiveness and long-term impact of CRC surveys as an important part of the Court Performance Evaluation System (CPES).

Recipients are expected to coordinate their activities with courts and the SJA, which will include consultations on data collection, evaluation of the CRC survey program and development of relevant long-term recommendations for improving the quality of court operation and services, as well as recommendations for improving the CRC methodology itself.

IC.2. ACTIVITIES UNDER THE GRANT PROGRAM

Under this grant program the grant recipients will have the following objectives:

1. Develop, in coordination with each other and in consultation with USAID New Justice Program experts, sampling for further analytical work from the list of courts that had experience of CRC court performance evaluation in 2019. It is expected that each grantee will analyze the state of implementation of recommendations in 50-70 courts, thus the total sampling of courts with which all grantees will work will be 150-200 courts.

2. Inform the courts included in the sampling about this project, its purpose, objectives and activities. Such information efforts should take place through correspondence\writing letters or electronic messages (e.g. social networks).
3. Inform non-governmental organizations that conducted the CRC surveys in 2019 in the courts sampled for this project, about its purpose, objectives and activities. Such information efforts should take place through correspondence or messages in electronic means (e.g. social networks).
4. Conduct a series of events in a remote format (webinars), to which representatives of the sampled for this analysis courts will be invited, as well as 2019 survey implementers. At these events, discuss the next steps to analyze the implementation of the provided recommendations, as well as gather the feedback from courts and survey implementers on the need and content of improving the CRC methodology.
5. Develop a methodology for analyzing the implementation of recommendations in cooperation with USAID New Justice Program specialists.
6. Apply the methodology for collecting information in the sampled courts. Process the collected information and analyze the state of implementation of recommendations by courts.
7. Disseminate the results of the analysis among courts, the judiciary, the public, the media.
8. Develop recommendations in electronic format for improving and modernizing the CRC methodology.
9. Find out to what extent the courts participating in this study are interested in conducting CRC surveys again in 2021.

IMPORTANT:

- Due to the COVID-19 pandemic and the associated risks, this grant program does not envisage classroom activities. All possible seminars, discussions and meetings should be organized exclusively virtually through the existing electronic channels and platforms. The survey results and recommendations should be provided electronically.
- The USAID New Justice Program will provide grantees with 2019 CRC survey implementers reports to review and prepare an analysis of the implementation of the recommendations.
- In the grant application, the applying organization (applicant) must provide an illustrative list of courts in which it potentially intends to analyze the state of implementation of the recommendations. Such a list should be compiled based on the complete list of courts in Annex F, taking into account the established working contacts with these courts, previous experience of cooperation with them, etc. However, the final list of courts will be agreed upon together with USAID New Justice specialists upon approving the grant application.

IC.3. EXPECTED RESULTS

Upon the results of the implementation of this 4-month grant program, it is expected that its implementors will achieve the following results:

- A share of the implemented recommendations provided to courts based on the results of the CRC surveys will be identified and classified by level of implementation - fully implemented, partially implemented, in the process of implementation, can be implemented under additional conditions (e.g. additional funding), rejected by the court due to the court's disagreement with a specific recommendation, etc.
- The impact of the application of the CRC methodology on the quality of court services will be determined.
- A comparison will be made with the evaluation of the previous similar analysis. The previous analysis reports will be provided to grantees additionally.

- Courts, bodies of the judicial branch and other stakeholders will be informed of the results of the study.
- Recommendations in electronic format for improving and updating the CRC methodology.
- Courts will be identified that are interested in re-conducting surveys according to the updated and improved CRC methodology in 2021.

IC.4. TECHNICAL ASSISTANCE OF USAID «NEW JUSTICE» PROGRAM

USAID New Justice Program recognizes that some grant recipients may need technical assistance (expert advice, support in capacity building, information materials, etc.) to improve their efficiency, and therefore invites the applicants to indicate in their applications their needs in technical assistance and/or training.

In addition, within these grant projects, the USAID New Justice Program intends to:

- Provide grant project implementors with reports on the 2019 CRC surveys results together with a list of recommendations provided to each court;

Conduct a virtual educational event on developing the analysis methods and tools.

ID. AUTHORITY/GOVERNING REGULATIONS

New Justice grant awards are made under the authority of the U.S. Foreign Affairs Act and USAID's Advanced Directive System (ADS) 302.3.5.6, "Grants Under Contracts." Awards made to non-U.S. organizations will adhere to guidance provided under [ADS Chapter 303](#), "Grants and Cooperative Agreements to Non-Governmental Organizations" and will be within the terms of the USAID Standard Provisions as linked in the annexes, as well as the New Justice grants procedures.

ADS 303 references an additional regulatory document issued by the U.S. Government's Office of Management and Budget (OMB) and the U.S. Agency for International Development:

- 2 CFR 200 [Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, Subpart E](#)

Full text of 2 CFR 200 can be found at http://www.ecfr.gov/cgi-bin/text-idx?tpl=/ecfrbrowse/Title02/2cfr200_main_02.tpl. New Justice is required to ensure that all organizations receiving USAID grant funds comply with the guidance found in the regulations referenced above, as applicable to the respective terms and conditions of their grant awards.

Under the New Justice grant program, USAID retains the right at all times to terminate, in whole or in part, New Justice grant-making authorities.

SECTION II. AWARD INFORMATION

New Justice anticipates awarding up to 300 thousand UAH through up to three grants. It is anticipated that each grant award may range from between 100 thousand UAH and 150 thousand UAH, but the final amount will be dependent upon grant activities and final negotiation and may be lower or higher than that range. The duration of any grant award under this solicitation is expected to be no more than 4 months. The estimated start date of grants awarded under this solicitation is September 16, 2020.

Payments will be made on a reimbursement basis in tranches corresponding to achievement of agreed upon milestones. The type of grant will be fixed amount award.

SECTION III. ELIGIBILITY

IIIA. ELIGIBLE RECIPIENTS

- Applicants must be a registered Ukrainian NGO, professional organization, think tank or other organization formally constituted, recognized by and in good standing with appropriate country name authorities, and compliant with all applicable civil and fiscal regulations.
- Applicants must be able to demonstrate successful past performance in implementation of integrated development programs related to New Justice priority areas.
- Have experience in implementing projects related to interviewing participants in court proceedings according to the CRC methodology or similar research/study projects;
- Be able to develop analysis methods and tools;
- Have experience in desk studies/research and conducting surveys online;
- Applicant must be knowledgeable in the issues of functioning of the Ukrainian judiciary.
- Applicants must display sound management in the form of financial, administrative, and technical policies and procedures and present a system of internal controls that safeguard assets; protect against fraud, waste, and abuse; and support the achievement of program goals and objectives. New Justice will assess this capability prior to awarding a grant.
- Applicant must have sufficient computer equipment and software for the project implementation
- The following are required to be submitted as part of the application package in response to an RFA found in Annex D.
 - Certification of “Representation by Organization Regarding a Delinquent Tax Liability or a Felony Criminal Conviction (AAPD 14-03, August 2014)”
 - Prohibition on Providing Federal Assistance to Entities that Require Certain Internal Confidentiality Agreements – Representation (April 2015)
 - Certification Regarding Terrorist Financing
 - Certification of Recipient
- For any grant award(s) resulting from this solicitation that is other than in-kind and equivalent to \$25,000 USD or more, grantees will be required to provide a Data Universal Numbering System (DUNS) number at the time of award. If the applicant already has a DUNS number, it should be included in their application. Otherwise, applicants will be expected to get a DUNS number before an award is made. The New Justice will assist successful applicants with this process. DUNS numbers can be obtained online at <http://fedgov.dnb.com/webform/pages/CCRSearch.jsp>
- Successful applicants will be requested to submit a paper and electronic copy of their application in English.

- The project will work with the successful applicants to draft a marking and branding plan which will be annexed to the grant agreement.
- Faith-based and community groups will receive equal opportunity for funding in accordance with the mandated guidelines laid out in ADS 303.3.28 except for faith-based organizations whose objectives are for discriminatory and religious purposes, and whose main objective of the grant is of a religious nature.

New Justice encourages applications from new organizations who meet the above eligibility criteria.

IIIB. INELIGIBLE RECIPIENTS

New Justice grant support may not be extended to the following:

- Organizations that are not legally registered;
- Governmental organizations or any state-owned institutions;
- Any entity that has been found to have misused USAID funds in the past (unless specifically approved by the CO);
- Political parties, groupings, or institutions or their subsidiaries and affiliates;
- Organizations that advocate or promote anti-democratic policies or illegal activities;
- Faith-based organizations whose objectives are for discriminatory and religious purposes, and whose main objective for the grant is of a religious nature;
- Any entity included in any supplementary information concerning prohibited individuals or entities that may be provided by USAID;
- Any entity whose name appears in the System of Award Management (SAM) – www.sam.gov with an active exclusion;
- An organization that refuses to sign all required certifications and assurances.

SECTION IV – APPLICATION AND SUBMISSION INFORMATION

IVA. INSTRUCTIONS TO APPLICANTS

Applicants must propose strategies for the implementation of the program description described above, introducing innovations that are appropriate to their organizational strengths.

IVA1. APPLICANT SELF-ASSESSMENT

All organizations selected for award are subject to a pre-award risk assessment conducted by New Justice, to ascertain whether the organization has the minimum management capabilities required to handle US government funds. The applicant self-assessment is the first step in the pre-award risk assessment process. The Applicant Self-Assessment Form is contained in Annex C.

Instructions and a template for the full application are in Annex A. Applicants that submit full applications that meet or exceed the merit review criteria will be notified of next steps in the application process.

IVA2. GRANT APPLICATION

Templates to be utilized when developing the application are provided in Annex A-B. Applicants shall present their technical application and budget in the formats provided and shall follow the instructions and guidelines listed in these annexes.

All grant activity costs must be within the normal operating practices of the Applicant and in accordance with its written policies and procedures. For applicants without an audited indirect cost rate, the budget may include direct costs that will be incurred by the Applicant to provide identifiable administrative and management costs that can be directly attributable to supporting the grant objective.

The Application must be signed by an authorized agent of the Applicant.

IVA3. ELIGIBLE EXPENSES

Grant activities funded by the New Justice program will meet the following general criteria.

- The proposed activity must respond to the goals and objectives of the New Justice program described in Section I of the RFA.
- Execution of grant activities must take place in Ukraine and with Ukrainian beneficiaries and meet objectives of one or more of the principal Program components. New Justice will look for evidence that a potential grant will address one or more of New Justice's expected outcomes, such as promoting effective interrelations between the judiciary, executive, and legislative branches of government with due respect for judicial independence.
- Grants are provided for activities / projects aimed at improving the efficiency of the judiciary in Ukraine.
- The Proposed activity must include gender considerations, including but not limited to a target of equal participation in the activity by men and women
- The proposed activities may be the sole or primary work of an organization, or a special dimension or function of an organization largely dedicated to other programs.
- Grants will cover only necessary and allowable costs linked to the execution of the activity such as program staff salaries, consultant fees, training, meetings and seminars, publications, office and travel expenses, and other direct costs. The specific costs to be funded under New Justice must conform to the USAID guidelines for funding activities.
- Activities can only begin upon signature of the agreement between the applicant and Chemonics. Costs incurred before execution of the agreement (including signed certifications and assurances) will not be reimbursed.

IVA4. INELIGIBLE EXPENSES

New Justice grant funds may not be utilized for the following:

- Construction or infrastructure activities of any kind.
- Ceremonies, parties, celebrations, or "representation" expenses.

- Purchases of restricted goods, such as: restricted agricultural commodities, motor vehicles including motorcycles, pharmaceuticals, medical equipment, contraceptive products, used equipment; without the previous approval of New Justice, or prohibited goods under USAID regulations, including but not limited to the following: abortion equipment and services, luxury goods, etc.
- Alcoholic beverages.
- Purchases of goods or services restricted or prohibited under the prevailing USAID source/nationality (Cuba, Iran, North Korea and Syria).
- Any purchase or activity, which has already been made.
- Purchases or activities unnecessary to accomplish grant purposes as determined by the New Justice Program.
- Prior obligations of and/or, debts, fines, and penalties imposed on the Grantee.
- Travel abroad.
- Creation of endowments.

IVB. APPLICATION AND SUBMISSION INFORMATION

Applications shall be submitted in **Ukrainian** and may not be more than 25 pages. An authorized representative of the organization submitting an application shall sign the original application's cover page as well as affix the organization's official stamp on it

Attention! Successful applicants will be requested to submit their application in English.

The application should consist of the following documents:

- Grant Application Form (see Annex A.2);
- Implementation Plan Timeline (see Annex A.3);
- Grant Application Budget Form with explanations (see Annex B);
- Applicant Self-Assessment Form (see Annex C);
- Description of employees' expertise and qualification (CVs of grant staff and key experts) in any form;
- Certifications (see annex D):
 - Certification of "Representation by Organization Regarding a Delinquent Tax Liability or a Felony Criminal Conviction"
 - Prohibition on Providing Federal Assistance to Entities that Require Certain Internal Confidentiality Agreements – Representation
 - Certification Regarding Terrorist Financing
 - Certification of Recipient
- Supporting documents:
 - copy of registration certificate (on registration of the legal entity in the Unified Register of Enterprises and Organizations of Ukraine);
 - copy of the organization's Statute;
 - copy of the recent auditor statement/ tax report on using funds of non-profit institutions and organizations/ "balance sheet" for your prior fiscal year;
 - copy of the document entitling the head of the organization to signature (minutes of the meeting, order of appointment, etc.);
 - letter from the applicant confirming its(his) readiness to open a separate bank account in hryvnia in case the grant is awarded, and this is required by grant agreement.

The applications with all the documents above must be submitted **in electronic and printed** format.

Please submit ***one original of the application*** in printed format to USAID New Justice Program to the below address and with the code and title of the Grant Program: «**RFA № 11-NJ-07-2020 – Analysis of the effectiveness of using the citizen report cards (CRC) methodology in the courts of Ukraine.**

USAID New Justice Program
36 Ivana Franka St.
3rd floor, 3rd office
Kyiv, Ukraine 01030
E-mail: saf@new-justice.com

Please submit the application with all the documents above in electronic format at saf@new-justice.com with the code and title of the Grant Program within the subject «**RFA № 11-NJ-07-2020 – Analysis of the effectiveness of using the citizen report cards (CRC) methodology in the courts of Ukraine.**

The applications must be submitted no later than **August 10, 2020, by 6:00 p.m., local time**. Applications submitted after the deadline or not complying with the requirements will not be considered. New Justice will not accept applications sent by e-mail only. New Justice will not return any applications submitted.

Applicants are responsible for ensuring that their applications are prepared and submitted in accordance with the instructions stated in the RFA.

Please submit all questions concerning this solicitation via email to saf@new-justice.com. Nove Pravosuddya will assist applicants in understanding the application process.

SECTION V. APPLICATION MERIT REVIEW CRITERIA

Full applications will be evaluated against the merit review criteria in the table below.

MERIT REVIEW CATEGORY	RATING -POINTS (100 TOTAL MAXIMUM)
1. Technical quality	50 POINTS
Feasibility of Design and Technical Approach	30
Cooperation with courts and other organizations. A significant advantage of the grant application is the availability of letters of support from the State Judicial Administration of Ukraine, its territorial offices, courts, and other NGOs.	10
Gender Awareness	10
2. Organizational capacity	40 POINTS
Management and Programmatic capacity	10
Experience of successful work in the past, especially in conducting surveys, analysis and cooperation with courts	20

Sustainability/Financial Self-Reliance	10
3. Cost	10 POINTS
Cost Efficiency	10

These merit review criteria elements are described more fully below.

1. Technical quality

- **Feasibility of Design and Technical Approach:** The quality and feasibility of the application in terms of the viability of the proposed technical approach, (i.e., the proposed technical approach can reasonably be expected to produce the intended expected results), appropriateness of the proposed methodology, innovativeness, and the work plan for achieving project objectives.

The technical approach must directly contribute to the achievement of the grant program expected results and performance under the grant program, and must be measurable under the following New Justice Project's objectives indicators:

- (1) The number of citizens participating in judicial reform monitoring and evaluation processes
 - (2) Number of representatives of the judiciary, NGOs and civil society who participated in public discussions on reforming the court system, the judiciary, and related legal institutions
 - (3) Number of formalized relations between civil society and judicial, government and parliamentary institutions
 - (4) Percentage of recommendations developed by civil society organizations on improving court performance, which are implemented by courts and judicial branch authorities
- **Cooperation with courts and other organizations:** Projects under this grant program cannot be implemented autonomously, as the collection of necessary information is possible only with active participation of courts and other non-governmental organizations that were / are involved in conducting the CRC surveys. Thus, one of the important criteria for the selection of applications for this grant competition is the planned and pre-agreed cooperation with courts and other NGOs. Recipients must describe in their grant applications how court and other NGO staff will be involved. A significant advantage of a grant application is the availability of letters of support from the State Judicial Administration of Ukraine, its territorial offices, courts, NGOs or other written confirmation that cooperation in the implementation of the grant program is agreed upon (for example in the form of e-mails).
 - **Gender Awareness:** The extent to which the funded activity includes a gender component or represents a strong commitment to women as beneficiaries.

2. Organizational Capacity

- **Management and Programmatic Capacity:** Evidence of the capability to undertake and accomplish the proposed activities aimed to strengthen professionalism and efficiency of the Ukrainian judiciary. The proposal should demonstrate the organization's effectiveness in terms of internal structure, technical capacity, and key personnel, in meeting the overarching grant program goal. In addition, the applicant must demonstrate adequate financial management capability. Appraisal will be based principally on the checks of references by New Justice; the background, qualifications, reputation, appropriateness and skills of its key personnel; and the "track record," reputation, and achievements (including development of self-sufficient, sustainable activities) of the organization involved.

- **Experience of successful work in the past.** Experience of performing similar work in the past or at present. In fact, this criterion verifies the success of the applicant's previous and current work, which is an important component of assessing the applicant's ability to implement the proposed by him project. Given the specific nature of the projects under this grant program, the USAID New Justice Program will give preference to organizations that have direct experience in conducting CRC surveys.
- **Sustainability and Financial Self-Reliance:** The extent to which the funded activity will result in building and/or strengthening the capacity of the community and local organizations, and whether the activity itself is sustainable or will stimulate sustainability of the organization.

3. Cost

- **Cost Efficiency:** The degree to which budgeting is rational and reflects best use of the organization's and grant resources.

Additionally, New Justice will ensure environmental soundness and compliance in design and implementation as required by 22 CFR 216.

SECTION VI. AWARD AND ADMINISTRATION INFORMATION

All grants will be negotiated, denominated and funded in the national currency - hryvnia. All costs funded by the grant must be allowable, allocable and reasonable. Grant applications must be supported by a detailed and realistic budget as described in Section IV.

Issuance of this RFA and assistance with application development do not constitute an award or commitment on the part of New Justice, nor does it commit New Justice to pay for costs incurred in the preparation and submission of an application. Further, New Justice reserves the right to accept or reject any or all applications received and reserves the right to ask further clarifications from the offerors. Applicants will be informed in writing of the decision made regarding their application.

ANNEXES

- **Annex A** - Grant Application Template
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<http://www.usaid.gov/sites/default/files/documents/1868/303mat.pdf>
- **Annex F:** List of courts in which the CRC surveys were conducted in 2019.